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TO UEFA MEMBER ASSOCIATIONS

For the attention of  
the President and the General Secretary

Your reference	Your correspondence of	Our reference AZA/MSU7	Date 25 June 2025
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### **2025 UEFA Club Licensing & Financial Sustainability Annual Conference**

Dear Sir or Madam,

As part of our ongoing commitment to the implementation of club licensing and financial sustainability in European football and in accordance with UEFA's strategic vision for 2024–2030, we are pleased to officially announce this year's UEFA Club Licensing & Financial Sustainability Annual Conference, which will take place in Athens on **1 and 2 October 2025**.

We are delighted to invite licensors from all 55 UEFA member associations and other football stakeholders to this year's conference. The event will provide an excellent platform for exchange and discussion, addressing the latest updates in the regulatory framework, offering system updates, and providing an opportunity to share best practices and benchmarking information related to European club football.

UEFA invites two representatives of your organisation to attend, namely your Licensing Manager and another member of the licensing administration. The UEFA club licensing team will contact your representatives directly with further information about the event and the registration process.

We look forward to meeting your delegates.

Yours faithfully,

**U E F A**

Theodore Theodoridis  
General Secretary

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cc

- UEFA Executive Committee
- UEFA Club Licensing Committee
- European members of the FIFA Council
- FIFA, Zurich