



No. 40/2024

TO UEFA MEMBER ASSOCIATIONS

For the attention of
the President and the General Secretary

Your reference	Your correspondence of	Our reference	Date
		AZA/APW	16 July 2024

2024 UEFA Club Licensing & Financial Sustainability Annual Conference

Dear Sir or Madam,

The UEFA club licensing and financial sustainability systems together make up one of the largest and broadest governance projects in European football. Their objective is to further promote and continuously raise the standard of all aspects of football in Europe and protect the long-term viability and sustainability of men's and women's European club football.

As part of UEFA's ongoing support for the implementation of club licensing and financial sustainability, we are pleased to officially announce the organisation of the UEFA Club Licensing & Financial Sustainability Annual Conference, which will be held in Belgrade on **Wednesday 2 and Thursday 3 October 2024**.

Licensors from all 55 national associations and other football stakeholders will be invited to the event. It will provide an excellent platform for exchange and discussion, addressing the latest updates in the regulatory framework, providing system updates, and offering an opportunity to share best practices and benchmarking information related to European club football.

We are pleased to officially invite two representatives of your organisation to attend, namely your Licensing Manager and another member of your licensing team. The UEFA club licensing team will contact your Licensing Manager directly in due course to provide more information about the event and the registration process.

We look forward to meeting your staff again at this event.

Yours faithfully,

U E F A

A handwritten signature in black ink, appearing to read 'Theodoridis', with several horizontal strokes extending to the right.

Theodore Theodoridis
General Secretary

cc

- UEFA Executive Committee
- UEFA Club Licensing Committee
- European members of the FIFA Council
- FIFA, Zurich