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TO UEFA MEMBER ASSOCIATIONS

For the attention of
the President and the General Secretary

Your reference

Your correspondence of

Our reference
RIG/JUD

Date
27 June 2022

New UEFA education initiative: Fight The Fix (UEFA FTF) – an anti-match-fixing education programme

Dear Sir or Madam,

As part of its efforts against match-fixing in European football, UEFA is pleased to announce a new education programme to increase the skills and expertise of those on the front line to combat match-fixing at national and international levels.

Starting in September 2022, the UEFA FTF programme is a seven-month course designed to upskill UEFA member associations' integrity officers and other professionals working in the field, such as public and law enforcement authorities or specialists in other sports organisations and institutions.

In three intensive weeks of sessions at regular intervals, the UEFA FTF programme provides participants with the opportunity to develop a 360° understanding of the theory and practice of anti-match-fixing from leading academic and industry experts. They will acquire key analytical and technical skills that can be put to immediate use to improve processes, enhance intelligence-gathering and investigatory capabilities, and build more robust cases. They will practise soft skills – such as communication, report writing, and teamwork – that are essential in the fight against match-fixing, while building their personal network of contacts in the field.

In line with the programme's emphasis on hands-on practice, a fictitious match-fixing case will run the length of the programme. Working in small groups, participants will investigate suspected match-fixing, following the full intelligence and investigation process from identification to prosecution. The final stage will be a moot court, in which participants will be involved in simulated sports arbitration proceedings.

As all three sessions must be attended in full, participants need to be released by their employers for the duration of the sessions. Otherwise, although demanding, the course work can nonetheless be completed alongside participants' normal professional activities, and the knowledge, experience and contacts gained will, of course, benefit their organisations as they progress. As the course is exclusively in English, a very good working knowledge of the language is essential.

For national association staff, the president or general secretary must sign the application form, and each association may only put one applicant forward. UEFA will cover the course fees for these applicants, together with flights, accommodation, local transport, lunches and coffee breaks. Evening meals, except for organised activities, must be paid for by the participants themselves.

UEFA FTF	
Objective	Equip professionals involved in fighting match-fixing with the knowledge, tools and skills to gather intelligence, lead investigations and assist in prosecution proceedings
Dates and places	Kick-off session: 29 September 2022 (half-day, online) Session 1: 7–11 November 2022 (UEFA, Nyon, Switzerland) Session 2: 6–9 February 2023 (online) Session 3: 17–21 April 2023 (FIGC, Rome, Italy)
Target group	Integrity officers and representatives of institutions working in the field, such as public and law enforcement authorities, international organisations and sports organisations
Takeaways	<ul style="list-style-type: none"> Analytical and technical skills to successfully identify, investigate and prosecute match-fixing cases Intelligence-gathering and investigatory capabilities and how they are applied to a match-fixing context Key tools and methodologies used in detecting and assessing suspected match-fixing Best practices for information sharing and storage Skills for analysing data collected from a wide range of sources Effective witness inquiry management, investigative report writing and disciplinary hearing preparations How to collect and collate sufficient admissible evidence to go to sports court How to work in partnership with public authorities and law enforcement
Maximum number of participants	24
Certificate awarded	Certificate of completion from the UEFA Academy and the University of Lausanne
Fee	€4,900
Language	English

The online application form is available at [UEFAacademy.com/courses/ftf](https://uefaacademy.com/courses/ftf). Applications must reach UEFA by 7 August 2022 at the latest.

If you have any questions about this programme, please feel free to contact academy@uefa.ch.

Yours faithfully,

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Theodore Theodoridis
General Secretary

Enclosure

- Programme brochure

cc (with enclosure)

- UEFA Executive Committee
- European members of the FIFA Council
- FIFA, Zurich