



No. 83/2021

TO UEFA MEMBER ASSOCIATIONS

For the attention of  
the President and the General Secretary

Your reference	Your correspondence of	Our reference GS/epr	Date 13 December 2021
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### **End-of-year office closure**

Dear Sir or Madam,

We would like to inform you that UEFA's offices will be closed from Monday, 20 December 2021 at 18.00 hours until Friday, 31 December 2021. The first working day of the New Year will be Monday, 3 January 2022.

In case of an emergency, you are kindly requested to call the UEFA exchange (+41 848 00 27 27), which will give you further instructions about whom to contact.

We take this opportunity to wish you and your staff a MERRY CHRISTMAS and a HAPPY NEW YEAR.

Yours faithfully,

**U E F A**

A handwritten signature in black ink, appearing to read "Theodoridis", written over a horizontal line.

Theodore Theodoridis  
General Secretary

cc

- UEFA Executive Committee
- European members of the FIFA Council
- FIFA, Zurich