

WE CARE ABOUT FOOTBALL



FINANCIAL REPORT

2009/10

Annex

Table of contents

General information	4
Significant accounting principles	4
a) Basis for preparation of the financial statements	4
b) Basis for consolidation	4
c) Foreign currencies	5
d) Income statement	6
e) Revenue recognition	7
f) Event expenses	7
g) Period adjustment	8
h) Solidarity payments	8
i) Leasing	8
j) Employee social benefits	9
k) Financial result	9
l) Taxes	9
m) Cash and cash equivalents	9
n) Financial instruments	10
o) Tangible and intangible assets	11
p) Payables to associations	11
q) Provisions	12
r) Equity	12
s) Risk management	12
Consolidated income statement	13
Notes and explanations to the consolidated income statement	14
Consolidated balance sheet	21
Notes and explanations to the consolidated balance sheet	22
Consolidated statement of changes in equity	28
Notes to the consolidated financial statements	29
Consolidated cash flow statement	30
Report of the group auditors	32
UEFA income statement	34
UEFA balance sheet	35
Notes to the UEFA financial statements	36
Report of the statutory auditors	37



General information

The Union des Associations Européennes de Football (hereafter UEFA) is an international non-governmental, not-for-profit organisation in the form of an association according to Swiss law and is domiciled in Nyon, Switzerland. UEFA consists of 53 national associations (as at 30 June 2010) and is a recognised confederation of FIFA.

UEFA's principal activities are to:

- organise and run international football competitions and tournaments at European level;
- safeguard the development of European football at every level of the game, particularly through youth and development programmes;
- promote the principles of unity and solidarity.

Significant accounting principles

a) Basis for preparation of the financial statements

The consolidated financial statements of UEFA and its subsidiaries (hereafter the group) are presented in (€), as this is the currency of the primary economic environment in which the group operates. However, daily operations are originally recorded in Swiss francs (CHF) as this is the currency of the country where the group has its headquarters. Foreign operations are included in accordance with the policies set out in note c).

The consolidated financial statements have been prepared in accordance with the Swiss Code of Obligations, the association's by-laws and the principal accounting policies described below. They have been prepared on an accrual basis and under the historical cost convention.

b) Basis for consolidation

Subsidiaries

The consolidated financial statements of the group incorporate the financial statements of UEFA and the entities controlled by UEFA (its subsidiaries). Control is achieved where UEFA has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. This is the case where UEFA holds more than 50% of the voting rights. The entities included in this consolidation are shown in the following table.

The financial statements of the subsidiaries are included in the consolidated financial statements from the date that control commences until the date control ceases. Where necessary, adjustments are made to the financial statements of the subsidiaries to bring the accounting policies used into line with those used by the group. The equity and profit attributable to minority shareholders' interests, if applicable, are shown separately in the consolidated balance sheet and income statement.

The book value of investments has been eliminated against the share in the net assets of the companies, valued at the time of the acquisition or creation. The purchase method of accounting is used to account for the acquisition or creation of subsidiaries by the group.

All inter-company balances and transactions as well as any unrealised gains and losses arising from transactions between group companies are eliminated when preparing the consolidated financial statements.

Associates

An associate (described as a participation in the group's balance sheet) is an entity over which UEFA is in a position to exercise significant influence, but not control, through participation in the financial and operating policy decisions of the entity. This is the case where UEFA holds at least 20% of the voting rights. The associate included in these consolidated financial statements is listed in the table below, and this investment was disposed of as at 30 June 2010.

The consolidated financial statements include the group's share of the earnings of the associate on an equity accounted basis, from the date that significant influence commences until the date that significant influence ceases. Investments in the associate are carried in the balance sheet at cost because an adjustment of the corresponding group's share would be immaterial. Dividends received are recorded in the income statement.

Name	Country of incorporation	Consolidation method	Share capital (CHF)	Ownership	
				30 June 2010	30 June 2009
Union des Associations Européennes de Football	Switzerland	Fully consolidated	Ultimate parent entity		
UEFA Events SA (Service company) (Formerly UEFA Media Technologies SA)	Switzerland	Fully consolidated	4 000 000	100%	100%
Euro 2008 SA (Service company)	Switzerland	Fully consolidated	250 000	100%	100%
TEAM Holding AG	Switzerland	Equity method	250 000	0%	20%

c) Foreign currencies

Recording of foreign currency transactions and balances

UEFA and its subsidiaries' books are kept in Swiss francs. Transactions in currencies other than the Swiss franc are recorded at the monthly average rate of exchange prevailing at the dates of the transactions. At each balance sheet date, monetary assets and liabilities denominated in currencies other than the Swiss franc are translated at the rates prevailing on the balance sheet date.

Exchange differences arising from the settlement of monetary items are recognized in the income statement. Gains and losses arising on translation of monetary items are included in the financial result of the period. Net unrealized gains on non current monetary assets and long term monetary



liabilities are deferred in the balance sheet and a corresponding expense is recognized in the income statement under “change in provision”. In order to hedge its exposure to certain foreign exchange risks, UEFA enters into derivative contracts. The corresponding accounting policy in respect of such derivative financial instruments is described in note n).

Translation of the group’s consolidated entities

On consolidation, assets and liabilities of the group’s consolidated entities recorded in Swiss francs are translated into euros using the exchange rates prevailing on the balance sheet date, except for participations, other fixed assets and equity, which are recorded at historical rate.

Income and expense items stated in Swiss francs are translated into euros at the monthly average exchange rates applicable for each month of the period taken into account. Income and expenses items originally in euros are kept in the original currency.

Translation differences resulting from the application of this method are classified as equity and transferred to the translation reserve.

Exchange rates used for the balance sheet or resulting from the income statement are as follows:

	30 June 2010	Monthly rates average 2009/10
CHF/EUR	1.3209	1.4845
	30 June 2009	Monthly rates average 2008/09
CHF/EUR	1.5254	1.5397

d) Income statement

The consolidated income statement is structured as follows:

- revenue;
- event expenses;
- personnel and other administrative expenses;
- non-operating items and solidarity payments.

Event expenses are related to the organisation of competitions by the group.

For accounting purposes, UEFA football competitions are defined in two categories, as follows:

- annual club competitions (for example, UEFA Champions League) and other competitions (for example, national team competition qualifiers);
- main national team competition (UEFA European Football Championship final round).

e) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the group and the revenue can be reliably measured.

Football-related revenues consist primarily of the following items:

- broadcast rights;
- commercial and licensing rights;
- ticket sales;
- hospitality-related income;
- other football-related income: fines, FIFA and EFP contributions.

Revenues related to annual club competitions and other competitions, as defined in note d), are recognised in the income statement in the period during which the competition takes place.

Revenues related to UEFA European Football Championship final rounds are recognised in the income statement on an accrual basis. At each balance sheet date up to the year preceding the final round of the competition, a period adjustment is recorded in the income statement to defer the net result of this competition as described in note g).

Note concerning e) and f): Although these are not financial transactions, UEFA shows value-in-kind benefits (from commercial contracts and including sports and technical equipment, transport, etc.) under commercial rights revenue and value-in-kind expenses under event expenses in the income statement.

f) Event expenses

Event expenses are the gross outflow of economic benefits that arise from the ordinary activity of organising an event.

Event expenses consist primarily of the following items:

- distributions to the participating teams;
- direct contributions to local organising committees (LOCs);
- agency commissions;
- various costs incurred during events such as technical and audiovisual equipment and other material;
- rights-delivery costs such as signage, event promotion and rights protection expenses;
- direct costs related to hospitality and TV production;
- ICT expenses such as IT projects in the football and event domains;
- match officials such as referees and UEFA delegates, as well as related expenses (travel, accommodation and allowances).

Expenses related to annual club competitions and other competitions, as defined in note d), are recognised in the income statement in the period during which the matches/events of a given competition take place.

Expenses related to UEFA European Football Championship final rounds are recognised in the income statement on a cash basis. At each balance sheet date up to the year preceding the final round of the competition, a period adjustment is recorded in the income statement in order to defer the net result of this competition as described in note g).



g) Period adjustment

With regard to UEFA European Football Championship final rounds, related revenues and expenses are recognised in the income statement as described in notes e) and f).

In order to impact on the final net result of the group only when the competition takes place (i.e. every four years) the annual net result of a UEFA European Football Championship final round is deferred during the three-year preparation period. For that purpose, the revenues and expenses related to this competition are shown in the different headings of the income statement. However, an additional entry, "period adjustment", cancels out the annual net result of this competition. This annual period adjustment recorded in the income statement is shown in the balance sheet as deferred income when related revenues exceed expenses, or as a project in progress when related expenses exceed revenues.

The net result of a UEFA European Football Championship final round accumulated over the preparation period is subsequently reversed in the income statement under period adjustment when the tournament takes place.

The same principle is also applied for other competitions which are not completed and the accounts therefore not finalised within a financial year.

h) Solidarity payments

UEFA offers financial assistance to associations, leagues and clubs for their activities under certain conditions.

UEFA's solidarity scheme consists of the following three main categories:

- yearly solidarity payments out of UEFA Champions League and UEFA Europa League income to clubs and leagues;
- solidarity payments out of UEFA European Football Championship final round income to clubs participating in the success of this competition;
- payments out of UEFA European Football Championship income under the HatTrick programme to member associations to co-finance their ordinary tasks and to finance specific projects such as infrastructure development, renovations and mini-pitches.

Those payments are made from the EURO pool or UEFA Champions League pool, as defined in note p), payables to associations.

Other development-related expenses and humanitarian aid projects are also recognised on a cash basis in the income statement over the period of the project duly approved by UEFA.

i) Leasing

Leases where the group does not retain substantially all the risks and rewards of ownership of the assets are classified as operating leases. Operating lease expenditures are expensed on a straight line basis over the lease terms.

There are no assets acquired under finance lease agreements.

j) Employee social benefits

Statutory retirement benefits are provided in the country where the group operates. Payments made to statutory retirement benefit plans are recognised in the income statement as they fall due.

The group has additionally set up a pension plan with defined contribution characteristics for all its employees. This scheme also covers the risks of premature death and disability via insurance agreements. The pension plan is funded by contributions from employees and the relevant group companies (employer). Accordingly, the plan is accounted for as defined contribution plan and corresponding payments are charged to the income statement as an expense as they fall due.

k) Financial result

The net financial result includes financial income and expenses as follows:

- financial income consists of interest income from interest-bearing assets, dividend income, gains on disposal of participations, fair value gains on marketable securities as well as realised and unrealised foreign exchange gains from operating and investing activities;
- financial expenses comprise fair value losses from marketable securities as well as realised and unrealised foreign exchange losses from operating and investing activities.

l) Taxes

UEFA pays corporate taxes in Switzerland according to a tax ruling applying to international sports organisations located in the canton of Vaud. Its subsidiaries are taxed in Switzerland according to the rules and rulings applying to service companies.

The tax expense represents the sum of the tax payable in the current year. Current tax is the expected tax payable on the taxable income for the year using ordinary tax rates applicable to an association or a corporation respectively.

Taxes also include the non-recoverable value-added tax.

m) Cash and cash equivalents

Cash and cash equivalents comprise cash, bank term deposits up to 12 months and marketable securities readily convertible to cash and European commercial papers.

Cash in foreign currencies is the result of payments received from commercial partners whose contracts were concluded in foreign currencies. As a result, the group performs a natural hedging of its foreign exchange exposure by endeavouring to match its cash currency portfolio with its liabilities in foreign currency.



n) Financial instruments

Financial assets and financial liabilities are recognised on the balance sheet as described below when the group becomes a party to the contractual provisions of the instrument.

Loans and other receivables

Loans and other receivables are recognised and carried at nominal value less an allowance for any uncollectible amounts. A provision for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified.

Marketable securities

Marketable securities are recognised and derecognised on a trade date when the group commits to purchase or sell those securities. They are recorded in the balance sheet at fair value. The fair value of those marketable securities is their quoted price at balance sheet date. The corresponding movements in the fair value are reported in the income statement under financial results.

Long-term securities

Long-term securities are recognised and derecognised on a trade date when the group commits to purchase or sell those securities. UEFA acquires only products issued by reputable institutions with a good rating and for which repayment at maturity is guaranteed at least at the level of the capital invested.

These products held to maturity are recognised in the balance sheet at nominal value, i.e. the capital guaranteed, until maturity date. The fair value of these assets is stated under the notes and explanations to the balance sheet.

Payables

Payables are not interest bearing and are stated at their nominal value.

Derivative financial instruments

As stated under note m), the general policy is to practice natural hedging bringing the group's assets and liabilities currency portfolio into line.

If, however, the group's operational activities are exposed to additional financial risks of changes in foreign currency exchange rates, the group uses derivative financial instruments to hedge these exposures. Those derivatives consist of foreign exchange forward contracts and options. Derivative financial instruments are not used for speculative purposes.

The fair value of derivative instruments can be determined by their quoted market price at balance sheet date. Over the life of the derivative contract, the fair value is recognized in the balance sheet through the income statement to the extent that the fair value is negative. The derivative contract is not recognized as an asset when its fair value is positive. At maturity date, the resulting foreign exchange gain or loss is recognized in the income statement. The details of the hedging policy are described in the notes to the consolidated financial statements.

o) Tangible and intangible assets

The group's accounting policy with regard to tangible and intangible assets is as follows:

- Tangible fixed assets: property, land, buildings, equipment and computer hardware are stated in the balance sheet at historical cost less accumulated depreciation. Subsequent expenditures are capitalised only if they increase the future economic benefits embodied in the related item.
- Intangible assets: computer software is stated in the balance sheet at historical cost less accumulated depreciation. Expenditure on brands is recognised in the income statement as an expense as incurred.

All other expenditures, repairs and maintenance are recognised in the income statement as an expense as incurred.

At the beginning of 2007/08, new depreciation periods were introduced for land and buildings, with retroactive effect from the purchase date.

Depreciation is charged so as to write off the cost of the assets on the following basis:

- Land no depreciation
- Buildings period of depreciation:
40 years for buildings and 20 years for renovations
- Office equipment and vehicles
fully depreciated once purchased
- Computer hard- and software
fully depreciated once purchased
- Brands fully expensed as incurred

The depreciation expense is included in the income statement under several headings, depending on the nature of the asset purchased.

Any gain arising on the disposal of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the income statement.

p) Payables to associations

Payables to associations represent mainly funds which have been reserved in previous years to finance pre-defined projects. This heading includes the following items:

- current accounts (interest-free) in favour and at the disposal of member associations;
- EURO pool to finance the HatTrick programme and other initiatives in favour of all member associations;
- UEFA Champions League pool in favour of leagues for clubs' youth football development.

The EURO pool was derived from the EURO 2004 and EURO 2008 results and was established to finance the HatTrick programme, as defined in note h), solidarity payments. This EURO pool is in favour of all UEFA member associations in order to co-finance their ordinary tasks and to finance capital expenditure, equipment and other investments essential for their operations.



The overall HatTrick programme is approved by the UEFA Congress, and the HatTrick Committee is responsible for approving and monitoring individual projects at association level on the basis of a HatTrick charter.

The UEFA Champions League pool is made available to the leagues in order to develop youth football in those clubs that do not play in the UEFA Champions League. For that purpose, the leagues (or the associations themselves if no league exists) have to submit a concept to UEFA to demonstrate the use of these funds.

For the sake of transparency, any payment made out of the EURO or UEFA Champions League pool is recognised as an expense on a cash basis in the income statement. An equal reversal from the corresponding pool is recorded as an income, described as change in provisions, in the period during which the payment takes place.

q) Provisions

The group records provisions in the following situations:

- when it has an obligation, legal or constructive, to satisfy a claim and it is probable that an outflow of resources will be required;
- when a risk exists at balance sheet date: the corresponding risk provision is adjusted at year-end based on in-house analysis to match the group risk exposure;
- when imminent special projects are approved prior to balance sheet date and are already under way: in the following year(s), the costs of such projects are included in the income statement as incurred; however, an equal reversal of the provision is recorded as an income, described as use of provisions, in the same period.

r) Equity

Equity consists of UEFA capital and retained earnings from previous years which have no specific reservation or restriction. Equity is affected by foreign currency translation differences from the conversion of the group's consolidated entities denominated in foreign currencies as defined in note c).

s) Risk management

Risk assessments are performed annually and define UEFA's minimum equity requirements. These are an integral part of the strategic financial outlook presented to the UEFA Congress.

Consolidated income statement

	Notes	2009/10 €000	2008/09 €000
Broadcast revenue	1	1 087 567	681 523
Commercial rights revenue	2	294 336	205 158
Ticket revenue	3	3 290	5 842
Other income	4	9 486	14 795
Total revenue		1 394 679	907 318
Distribution to participating teams	5	- 960 171	- 644 040
Direct event expenses	6	- 89 938	- 66 351
Rights delivery	7	- 39 521	- 20 807
Hospitality expenses	8	- 4 344	- 2 972
TV production	9	- 12 974	- 10 455
Web production and computer solutions	10	- 28 998	- 19 257
Referees and match officers	11	- 27 707	- 21 439
Period adjustment	12	- 63 581	7 358
Total event expenses		- 1 227 234	- 777 963
GROSS RESULT		167 445	129 355
Salaries and social expenses		- 44 284	- 37 207
Other personnel expenses		- 1 258	- 735
Total personnel expenses	13	- 45 542	- 37 942
Travel, hotels and daily allowances	14	- 14 284	- 13 377
Consultancy and temporary staff	15	- 16 313	- 11 170
Public relations and marketing	16	- 14 195	- 10 832
Office running expenses	17	- 23 199	- 18 739
Rental, building maintenance and security	18	- 7 866	- 3 363
Depreciation	19	- 1 110	- 1 043
Total other expenses		- 76 967	- 58 524
OPERATING RESULT		44 936	32 889
Financial items	20	18 814	27 534
Extraordinary items and taxes	21	- 636	- 2 522
Change in provisions	22	108 368	124 412
Total non-operating items		126 546	149 424
Solidarity	23	- 128 664	- 87 732
HatTrick programme	24	- 100 956	- 117 454
Contributions and donations	25	- 5 961	- 4 356
Development and aid projects	26	- 2 286	- 633
Total solidarity payments		- 237 867	- 210 175
NET RESULT	27	- 66 385	- 27 862



Notes and explanations to the consolidated income statement

This section provides details of the most important positions in the 2009/10 consolidated income statement and balance sheet established in accordance with the accounting principles described in this financial report.

Please note that disclosure of the income statement as well as the balance sheet and the grouping of several headings thereof were modified as at 30 June 2010. Comparative information of the previous period was consequently adjusted.

	2009/10 €000	2008/09 €000
1. Broadcast revenue		
UEFA Champions League	836 524	623 187
UEFA Europa League	182 607	44 739
UEFA EURO 2012	64 623	6 920
Other competitions (incl. UEFA Women's EURO)	3 813	6 677
TOTAL	1 087 567	681 523
2. Commercial rights revenue		
UEFA Champions League	260 618	195 887
UEFA Europa League	12 016	5 652
UEFA EURO 2012	20 250	0
Other competitions (incl. UEFA Women's EURO)	1 452	3 619
TOTAL	294 336	205 158
The amounts shown under commercial rights revenue represent payments in cash as well as value in kind.		
3. Ticket revenue		
Club competitions	2 667	4 542
Other competitions (incl. UEFA Women's EURO in 2009/10 and UEFA European Under-21 Championship final round in 2008/09)	623	1 300
TOTAL	3 290	5 842
4. Other income		
FIFA financial assistance programmes: FAP / FIFA Win in Europe (2009/10)	3 641	1 896
Fines	2 834	3 461
Other football-related income (incl. FIFA Club World Cup)	1 440	1 628
Non-football related income	1 571	5 817
UEFA Intertoto Cup (European Football Pool contribution)	0	1 993
TOTAL	9 486	14 795

Non-football-related income includes VAT refunds outside Switzerland, commissions from airlines and hotels, resale of IT hardware and surpluses/bonuses from insurance policies. Contributions by other football organisations to the cost of certain UEFA events also form part of this total. The 2008/09 total also includes income from previous years as well as some EURO 2008 income, including a settlement with parties concerned.

	2009/10 €000	2008/09 €000
5. Distributions to participating teams		
UEFA Champions League clubs	802 642	595 080
UEFA Europa League clubs	147 127	38 893
UEFA Super Cup clubs	4 500	2 800
UEFA Under-21 Championship participating associations (incl. travel)	3 654	5 988
UEFA women's club and national team competitions	2 150	60
Other competitions	98	1 219
TOTAL	960 171	644 040
<p>The substantial cost increases in the following notes can be explained by the introduction of the UEFA Europa League competition in the 2009/10 season.</p>		
6. Direct event expenses		
Contributions to local organisers and commission to agencies	82 642	62 007
Other direct event expenses (e.g. venue rental, event material, other facilities, allocated value-in-kind expenses and temporary event staff)	7 296	4 344
TOTAL	89 938	66 351
7. Rights delivery		
Rights delivery costs relate to UEFA competitions (mainly UEFA Champions League and UEFA Europa League) and cover signage, event promotion and rights protection expenses, among other costs.	39 521	20 807
8. Hospitality expenses		
These costs refer to catering and all other services made available to sponsors, guests and officials at the most important matches, first and foremost at UEFA Champions League venues. The cost of tickets and indirect expenses such as administration and staffing costs are not reported under this heading.	4 344	2 972
9. TV production		
These costs refer to support activities for TV production at UEFA Champions League and UEFA Europa League matches and include additional technological features for the club competition finals. For the draws, UEFA was solely responsible for TV production. It also used its in-house expertise for other events and filming.	12 974	10 455



10. Web production and computer solutions

The web production total refers to costs related directly to the UEFA website, such as hosting and editorial costs as well as investments in relation to the redesign of the website. It does not include costs such as personnel and office running expenses. Additional investments, mainly in computer solutions, relate to further and continued investments in the development of internal applications such as FAME (Football Administration and Management Environment – a fully integrated football management tool), the player tracking system and e-learning tools.

	2009/10 €000	2008/09 €000
Web production	22 401	14 877
Computer solutions	6 597	4 380
TOTAL	28 998	19 257

11. Referees and match officers

This includes all referees and match officers expenses (travel, hotel, daily allowances and bonuses). The increase in refereeing expenses is partly due to the experiment with two additional referee assistants.

Referees	17 193	13 425
Contributions to associations for referee costs	4 565	3 250
Delegates and venue directors	4 698	3 621
Doping controls	1 218	1 122
Insurance	33	21
TOTAL	27 707	21 439

12. Period adjustment

UEFA recognises revenue immediately on receipt. Applying this principle, adjustments have to be made and entered under this heading, as described in the accounting principles under paragraphs e) and g). Adjustments are obviously also made related to cost. The amounts registered in 2009/10 and 2008/09 referring to UEFA EURO 2012 revenue and expenditure will be reversed into the 2011/12 accounts.

	63 581	7 358
--	---------------	--------------

13. Total personnel expenses

With the insourcing of certain additional activities and the start of the preparation work for UEFA EURO 2012, the number of employees increased in 2009/10.

Salaries and social expenses	44 284	37 207
Other personnel expenses	1 258	735
TOTAL	45 542	37 942

The total number of employees with open-ended contracts corresponding to full-time equivalents is as follows:

	30 June 2010	30 June 2009
UEFA	235	218
UEFA Events SA (2009/10) / UEFA Media Technologies SA (2008/09)	45	61
Euro 2008 SA	0	0
UEFA apprentices and trainees	1	1
TOTAL	281	280

14. Travel, hotels and daily allowances

Overall expenses for business travel, hotels and daily allowances for UEFA officials and UEFA staff. Referees and match officers travel costs are shown under note 11.

	2009/10 €000	2008/09 €000
Airline tickets	5 201	4 722
Hotel accommodation, food and beverage and local transport	5 681	5 607
Daily allowances	3 402	3 048
TOTAL	14 284	13 377

15. Consultancy and temporary staff

	2009/10 €000	2008/09 €000
Consultancy	13 779	9 264
Temporary staff	887	710
Outsourced translations and interpreters	1 647	1 196
TOTAL	16 313	11 170

The substantial increase is related to UEFA's efforts in setting up a betting fraud detection system.

16. Public relations and marketing

	2009/10 €000	2008/09 €000
Publishing and publications	3 901	3 770
Representation (incl. UEFA Executive Committee entitlement)	2 881	2 205
Branding	3 451	2 496
Gifts, awards and uniforms	1 772	639
Marketing and promotions	2 190	1 723
TOTAL	14 195	10 832

17. Office running expenses

	2009/10 €000	2008/09 €000
IT running expenses	18 960	15 026
Office supplies and printing	1 101	1 246
Postage, freight and customs	1 274	1 003
Telephone communications	1 365	978
Other expenses (vehicles, other non-specified)	499	486
TOTAL	23 199	18 739



18. Rental, building maintenance and security

Offices in a block known as Le Martinet close to Nyon railway station are still being used by UEFA's IT department until a new UEFA office building, adjacent to the recently constructed second office building, La Clairière, is completed at the end of 2011.

	2009/10 €000	2008/09 €000
Furniture and equipment (mainly related to new building)	2 917	179
Audiovisual equipment	1 389	611
Rental (Le Martinet offices)	1 006	1 028
Consumables (e.g. water, electricity, cleaning)	839	628
Repairs and maintenance	399	340
Security	439	350
Various (gardens, building taxes and insurance, etc.)	877	227
TOTAL	7 866	3 363

19. Depreciation

With the House of European Football having been revalued as at 1 July 2007, a yearly amortisation is now being made in accordance with paragraph o), "Tangible and intangible assets", of the section describing the accounting principles. This paragraph also states that the depreciation expense is shown in the income statement under several different headings, depending on the nature of the asset purchased.

To allow the "Depreciation added back" total to be reconciled in the consolidated cash flow statement, the following written-off amounts should be noted:

	1 110	1 043
Included in total		
Web production and computer solutions	12 372	5 570
Office running expenses	0	82
Rental, building maintenance and security	3 715	540
Depreciation	1 110	1 043
TOTAL	17 197	7 235

20. Financial items

The overall "Financial items" result has been drastically affected by currency effects. With UEFA's books kept in Swiss francs, the decrease in the other currencies had a significant impact in UEFA's books. The value of the euro dropped by more than CHF 0.2 and UEFA began the 2009/10 financial year with a substantial euro exposure. It is, however, important to note that this reported exchange loss is only an unrealised loss. These euros will not be exchanged into Swiss francs but used for future distributions and payments, thereby applying natural hedging.

Even if a weak euro compared with the Swiss franc has had a negative effect on this result, it has, at the same time, had a positive effect in terms of UEFA's equity expressed in euros. The same amount of equity in Swiss francs now results in a higher equivalent in euros – hence the translation difference as reported under note 42.

	2009/10 €000	2008/09 €000
Interest income and result of alternative investments, including disposal of participation	48 187	48 622
Realised currency exchange differences	11 117	- 1 272
Unrealised currency exchange differences	- 43 497	- 19 868
Dividend TEAM Holding AG, Lucerne	3 007	52
TOTAL	18 814	27 534

21. Extraordinary items and taxes

Extraordinary items and taxes paid by UEFA and its affiliated companies UEFA Events SA and Euro 2008 SA, as well as non-recoverable domestic and foreign value-added taxes.

	636	2 522
--	------------	--------------

22. Change in provisions

These two positions have to be seen in conjunction with paragraph q), "Provisions", of the section describing the significant accounting principles.

Please also refer to balance sheet note 41, which shows the movements over the last two financial years and the total provision as at both closing dates. These totals also include transactions related to the EURO pool. In the year under review, a "Use of EURO pool" amount of €101 million was debited to offset the payments made to the member associations in the course of 2009/10, in line with the 2008–12 HatTrick programme.

Risk provisions are adjusted at every year end, based on in-house analysis to match the group risk exposure.

Formation of provisions	0	- 3 232
Use of provisions and change in EURO pool	108 368	127 644
TOTAL	108 368	124 412

23. Solidarity

UEFA's solidarity scheme for the benefit of the whole of European football is sourced from both top club football and national team football competitions. The solidarity to associations financed by the UEFA Champions League has been increased by roughly €8 million thanks to an improved competition result.

UCL: solidarity to associations (credited to EURO pool)	26 500	18 550
UCL: solidarity to leagues	67 804	43 302
UCL: solidarity to clubs	13 300	25 880
UEL: solidarity to clubs	21 060	0
TOTAL	128 664	87 732



24. HatTrick programme

For the sake of transparency, UEFA shows the amount spent on HatTrick payments, including the UEFA referee convention and study group scheme, in its income statement, as opposed to only showing the transactions in the EURO pool balance sheet account. To defer the net result, the EURO pool provision has been reversed, as explained in note 22.

In this financial year, the following payments were made:

	2009/10 €000	2008/09 €000
Investment programme	24 808	43 391
Yearly solidarity payments to associations	65 657	66 157
Mini-pitches	823	524
Education scheme	3 751	3 139
Referee convention	4 012	2 232
Study group scheme	1 905	2 011
TOTAL	100 956	117 454

25. Contributions and donations

Portfolio core partnerships	2 005	1 800
Portfolio ad hoc partnerships	929	775
Natural disasters	975	600
Monaco award	660	618
Carbon emissions compensation	370	0
UEFA EURO 2008 public viewing revenue donations	330	0
Other contributions and donations	692	563
TOTAL	5 961	4 356

26. Development and aid projects

The amount invested under this heading refers to UEFA's contributions to projects within the FIFA Win in Europe programme as well as to projects of other confederations, such as Alive and Kicking and Vision Asia. Grassroots development schemes were also supported and are included in this total.

	2 286	633
--	--------------	------------

27. Net result

The actual net result of - €66.4 million – compared with the budgeted - €80 million approved by the 2009 UEFA Congress – is satisfactory, given the weakening of the euro against the Swiss franc.

	- 66 385	- 27 862
--	-----------------	-----------------

Consolidated balance sheet

Assets	Notes	30/06/2010	30/06/2009
		€000	€000
Cash and postal accounts		363	494
Bank: Current accounts		11 222	11 345
Bank: Call accounts		102 810	62 468
Bank: Money market		585 334	905 573
Marketable securities		5 300	6 180
Cash and cash equivalents	28	705 029	986 060
Receivables: Associations	29	1 226	1 763
Receivables: Football partners	30	34 220	4 110
Receivables: Others	31	10 488	18 044
Prepaid expenses and accrued income		8 423	12 871
Advances to suppliers		395	521
Projects in progress and inventories	32	1 154	5 898
Other current assets		55 906	43 207
Total current assets		760 935	1 029 267
Loans	33	26 248	9 163
Long-term securities	34	471 277	431 554
Participations	35	0	32
Financial assets		497 525	440 749
Computer hard- and software		0	0
Office equipment and vehicles		0	0
Land and buildings		83 059	56 302
Other fixed assets	36	83 059	56 302
Total fixed assets		580 584	497 051
TOTAL ASSETS		1 341 519	1 526 318
Liabilities and UEFA equity			
Payables: Suppliers		15 911	17 039
Payables: Associations	37	561 798	609 961
Payables: Others		4 453	6 093
Accrued expenses	38	13 844	16 709
Deferred income	39	62 758	3 712
Advances from third parties	40	126 477	327 520
Current Liabilities		785 241	981 034
Other liabilities		1 877	4 756
Provisions	41	20 488	22 300
Other liabilities and provisions		22 365	27 056
Total liabilities		807 606	1 008 090
Equity		168 166	168 166
Retained earnings		324 210	352 072
Translation differences		107 922	25 852
Net result		- 66 385	- 27 862
Total UEFA equity	42	533 913	518 228
TOTAL LIABILITIES AND UEFA EQUITY		1 341 519	1 526 318



Notes and explanations to the consolidated balance sheet

28. Cash and cash equivalents

		30/06/2010	30/06/2009
		€000	€000
Subtotals per currency in equivalent €000			
Euros	EUR	473 315	413 254
Swiss francs	CHF	121 687	257 468
British pounds	GBP	55 365	174 689
US dollars	USD	54 662	140 649
TOTAL		705 029	986 060

29. Receivables: Associations

This total represents current accounts of associations in favour of UEFA		1 226	1 763
--	--	--------------	--------------

30. Receivables: Football partners

This total includes the following positions:

EURO 2012 debtors		12 541	1 270
UEFA club competition project accounts		21 651	2 253
ISL (maximum dividend upon liquidation)		1 645	1 425
Bad debts		- 1 800	- 1 515
Other (various competitions, media rights)		183	677
TOTAL		34 220	4 110

The amount of CHF 2.173 million (equivalent of €1.645 million), corresponding to the maximum dividend payable following the liquidation of ISL, continues to appear in UEFA's books, with the same amount included under bad debts.

31. Receivables: Others

The high VAT receivables as at 30 June 2009 are to be seen in relation to Austrian VAT paid during EURO 2008, which in the meantime was refunded. The higher amount shown under withholding tax to be claimed is linked to dividend payments paid by Euro 2008 SA and by TEAM Holding AG to UEFA taxed at 35% and is recoverable.

VAT receivable		5 950	13 796
Withholding tax to be claimed		4 538	1 192
Current account Euro 2004 SA		0	1 669
Other		0	1 387
TOTAL		10 488	18 044

	30/06/2010 €000	30/06/2009 €000
32. Projects in progress and inventories		
Outside broadcast (OB) vans	600	649
Gifts (inventory)	554	398
Value in kind for future non-top competitions	0	200
UEFA EURO 2012: organisational costs	0	4 651
TOTAL	1 154	5 898

Outside broadcast (OB) vans are used to produce UEFA Champions League match on-screen graphics. By buying these vans, UEFA was able to make important cost savings compared with a leasing agreement. These OB vans were upgraded in 2007/08 to make them compatible with HD television. The relative costs have been capitalised and will be written off during the now extended lifetime.

UEFA EURO 2012 revenues and organisational costs have been capitalised, according to the annual period adjustment described in paragraph g) of the significant accounting principles. As at 30 June 2009, this period adjustment is shown under "Projects in progress" as the accrued expenses exceeded revenue. As at 30 June 2010, the total amount is shown under "Deferred income" as the generated revenues exceed total expenses. The accumulated net result of this competition will be reversed in the income statement when the tournament has taken place.

33. Loans

Bridging loans to associations	13 100	1 800
Mortgages in favour of UEFA staff members	2 722	2 615
UEFA staff pension scheme	1 136	1 475
Advance payments to the UEFA EURO 2012 hosts (POL/UKR)	3 000	3 000
Loan facility to LOCs UEFA EURO 2012 (POL/UKR)	6 200	0
Clearing account (operated by Trianon SA)	90	273
TOTAL	26 248	9 163

Interest-bearing bridging loans were granted in exceptional cases where the financial crisis had hit extremely hard or to provide crucial funding for essential infrastructure for the long-term benefit of national associations, thus creating a win-win situation.

Mortgages to UEFA staff members have been granted according to specific regulations and by respecting the usual guarantees (e.g. mortgage certificate in favour of UEFA). Although the staff benefit from a preferential interest rate, the UEFA yield on this asset is higher than the actual conditions on the money market.

In 2003, UEFA granted a loan of CHF 6 million in favour of the UEFA pension fund to enable it to purchase UEFA's former headquarter building in Berne. A yearly amortisation payment of CHF 0.75 million is due.

An advance payment of €1.5 million was paid to each UEFA EURO 2012 host association. These amounts will be offset against the final payments



due by UEFA to Poland and Ukraine according to the staging agreement. In addition, UEFA is providing a loan facility to both local organising committees (LOCs) in order to finance the organisational costs of UEFA EURO 2012. This will be offset against ticket and hospitality revenues.

A separate bank account has been opened to outsource the salary payments of senior management to Trianon Conseils SA, Renens/Lausanne, Switzerland. The balance of this salary bank account at each month end is considered as a permanent salary advance paid by UEFA and is therefore listed under this balance sheet position.

34. Long-term securities

In line with the investment policy approved by the Executive Committee and as suggested by the Financial Supervisory Group, tailor-made capital-protected structured products were purchased in order to improve the asset management result and at the same time to diversify the assets.

Furthermore, part of the EURO 2008 income had been invested in medium-term notes with top-rated banks with at least an A+ rating. Maturity of these investments is matched with UEFA's obligations related to the 2008–12 HaTrick programme.

None of UEFA's medium- and long-term securities can be sold or purchased on a daily basis, as they are tailor-made and not listed on the stock exchange. The sale of such investments before maturity date could result in a loss. However, full capital protection is granted at maturity or in the case of early redemption by the issuer.

	30/06/2010 €000	30/06/2009 €000
Structured products	171 277	81 554
Medium-term notes (tailor-made bonds)	300 000	350 000
TOTAL	471 277	431 554
Market value of these investments as at 30 June	475 192	429 267
Thereof structured products	172 681	80 289
Thereof medium-term notes	302 511	348 978

35. Participations

This position corresponds to the participation equivalent of CHF 50'000 representing 20% of the share capital in TEAM Holding AG, disposed of as at 30 June 2010.

	0	32
--	----------	-----------

36. Other fixed assets

The following movements have been entered:

€000	Computer hard & software	Office equipment & vehicles	Land	Operational buildings	New building	Total
Cost						
Balance as at 01.07.2008	26 242	7 271	12 855	36 888	305	83 561
Acquisitions	5 570	622			16 129	22 321
Renovations						
Disposals						
Reclassifications						
Currency effects						
Balance as at 30.06.2009	31 812	7 893	12 855	36 888	16 434	105 882
Acquisitions	12 372	3 715			27 868	43 955
Renovations						
Disposals						
Reclassifications						
Currency effects						
Balance as at 30.06.2010	44 184	11 608	12 855	36 888	44 302	149 837
Accumulated depreciation						
Balance as at 01.07.2008	26 242	7 271	0	8 833	0	42 346
Depreciation for the year	5 570	622		1 042		7 234
Revaluations						
Disposals						
Reclassifications						
Currency effects						
Balance as at 30.06.2009	31 812	7 893	0	9 875	0	49 580
Depreciation for the year	12 372	3 715	0	1 110	0	17 197
Revaluations						
Disposals						
Reclassifications						
Currency effects						
Balance as at 30.06.2010	44 184	11 608	0	10 985	0	66 777
Net book value						
as at 30.06.2009	0	0	12 855	27 013	16 434	56 302
as at 30.06.2010	0	0	12 855	25 903	44 302	83 059



	30/06/2010 €000	30/06/2009 €000
37. Payables: Associations		
By far the highest amount within UEFA's liabilities refers to future UEFA payments in favour of associations, leagues and clubs.		
Current accounts in favour of the associations	20 943	16 533
a) EURO pool	466 681	540 415
b) UEFA Champions League solidarity pool in favour of leagues	68 720	44 692
Others	5 454	8 321
TOTAL	561 798	609 961
a) Breakdown EURO pool		
Opening balance	540 415	682 545
Financed by UEFA Champions League solidarity, increased from €350,000 per association (i.e. €18.55 million) in 2008/09 to €500,000 per association (i.e. €26.5 million) in 2009/10	26 500	18 550
Amount from the benefits of EURO 2008 in favour of those clubs in the 24 associations with players involved in this final round, credited in 2007/08 and paid in 2008/09	0	- 43 466
Reversed to finance the yearly HatTrick payments, Referee Convention and Study Group Scheme	- 101 655	- 117 454
Currency effects	1 421	240
Closing balance	466 681	540 415
b) Breakdown UEFA Champions League (UCL) solidarity payments in favour of leagues		
Opening balance	44 692	45 887
Made available in:		
- 2009/10 for the 18 leagues with UCL teams	56 541	
- 2009/10 for the 35 leagues without UCL teams	11 263	
- 2008/09 for the 17 leagues with UCL teams		36 100
- 2008/09 for the 36 leagues without UCL teams		7 201
Payments made to leagues in the corresponding period	- 43 776	- 44 496
Closing balance	68 720	44 692
38. Accrued expenses		
This position reflects costs that still fall under the financial year under review but which will only be paid during the following financial year.		
Staff costs (social security, accruals for bonus, overtime and holidays)	6 071	4 431
Other accrued expenses related to the administration	5 178	6 002
Accrued expenses related to the UEFA club competitions	2 595	1 728
Accrued expenses related to EURO 2008	0	1 708
Accrued expenses related to the 2009 UEFA European Under-21 Championship final round	0	2 840
TOTAL	13 844	16 709

39. Deferred income

This position includes payments received for future competitions.

	30/06/2010 €000	30/06/2009 €000
UEFA EURO 2012: deferred income, net of the capitalised organisational costs of €9.456 million	62 758	0
UEFA Women's EURO	0	2 474
UEFA Futsal EURO	0	1 238
TOTAL	62 758	3 712

40. Advances from third parties

UEFA club competitions – current season	10 655	2 441
UEFA club competitions – advance payments for next seasons	102 652	322 349
UEFA club competition finals – accounts to be finalised the following season	13 170	2 730
TOTAL	126 477	327 520

41. Provisions

These tables show the movements over the last two financial years.

	Balance as at 30.06.08	Additional provisions	Unused amount reversed to IS	Payments during the year	Exchange difference	Balance as at 30.06.09
Risk provision	20 563		- 3 250	- 986	1 111	17 438
Currency exchange effects	5 824		- 6 187		- 363	0
Other provisions	6 988		- 927	- 1 486	287	4 862
Total	33 375	0	- 10 364	- 2 472	1 761	22 300

	Balance as at 30.06.09	Additional provisions	Unused amount reversed to IS	Payments during the year	Exchange difference	Balance as at 30.06.10
Risk provision	17 438		- 1 017	- 1 382	1 339	16 378
Currency exchange effects	0					0
Other provisions	4 862		- 69	- 1 263	580	4 110
Total	22 300	0	- 1 086	- 2 645	1 919	20 488

Provisions are evaluated at every closing date in accordance with the accounting policies (see para. q)



42. Total UEFA equity

The total equity includes capital, retained earnings, translation differences and the net result for the period. Despite the loss generated in 2009/10, equity is going up thanks to the positive translation impact, as disclosed in the consolidated statement of change in equity.

30/06/2010 €000	30/06/2009 €000
533 913	518 228

Consolidated statement of changes in equity

	Equity	Retained earnings	Translation differences	Total €000
TOTAL 30.06.2008	168 166	352 072	- 11 790	508 448
Net result for 2008/09	-	- 27 862	-	- 27 862
Foreign currency effect	-	-	37 642	37 642
TOTAL 30.06.2009	168 166	324 210	25 852	518 228
Net result for 2009/10	-	- 66 385	-	- 66 385
Foreign currency effect	-	-	82 070	82 070
TOTAL 30.06.2010	168 166	257 825	107 922	533 913

The translation differences position corresponds to an adjustment which offsets the different equivalents stated in euros of UEFA's equity due to different Swiss franc/euro exchange rates. UEFA's equity is in Swiss francs and its equivalent in euros is higher with a lower Swiss franc/euro exchange rate, and vice versa.

Notes to the consolidated financial statements

Hedging activities

In the normal course of its business, the group is exposed to currency risk. The group's general policy is to perform, as much as possible, a natural hedging of its assets and liability currency portfolio. However, if additional currency exposures occur, the group uses various derivative financial instruments to hedge this risk.

Foreign currency risk

UEFA incurs foreign currency risk primarily from future cash inflows from the sale of some broadcasting rights denominated in a currency other than the euro, which is the base currency for the future cash outflows such as distributions to participating teams, event-related expenses, development projects and solidarity payments to member associations, clubs and leagues. The major currencies giving rise to currency risk are the pound sterling and the US dollar.

Where and when appropriate, UEFA uses forward contracts and currency options to hedge this foreign currency risk in an attempt to limit negative currency effects on future payments to participating teams. Most hedging contracts have maturities of up to 36 months.

Changes in the fair value of those hedging contracts are not recognised in the balance sheet or income statement unless the fair value of the contract is negative.

As at 30 June 2010 the situation was as follows	equivalent in €000
Total notional value (open positions): \$10 million	7 605
Negative fair value	557
As at 30 June 2009 the situation was as follows	equivalent in €000
Total notional value (open positions): £270 million (max.)	317 001
Positive fair value	1 409



Consolidated cash flow statement

The cash flow statement gives details of changes in the net cash position over the reporting period according to the origins of the cash flow at different levels. The net cash position is calculated as cash and cash equivalents. This data is sourced from the income statement, with the operating result of €44.9 million as the starting position, and from the balance sheet.

The cash flow from operating activities shows the cash flow generated by UEFA's ordinary activities. Despite investments, except land and buildings, being written off once purchased, the cash flow from investment activities still shows the equivalent amounts of those investments. See also the Notes and Explanations to the Balance Sheet.

Theoretically, the UEFA cash flow statement should not show a cash flow from financing activities because UEFA does not have share capital and therefore has no dividends to pay to shareholders. However, in UEFA's case, the cash flow from financing activities refers to solidarity payments. These payments are, of course, only possible because UEFA generates the resources by successfully marketing its top competitions.

By listing this cash flow separately under the heading of financing activities, solidarity payments can be kept apart from the ordinary operating activities.

For some positions, it is impossible to trace a cash flow right from the outset. This is because some changes in UEFA's consolidated balance sheet are not related to cash flow but due to a different currency exchange rate being applied on the closing dates of the two financial years. For example, the equivalent in euros of CHF 100 million would be roughly €65.5 million on 1 July 2009 but would be worth €75.7 million at this closing date, i.e. a difference of + €10.2 million with no cash flow having occurred.

Please refer to note 19 to reconcile the cash flow statement to the "Depreciation added back" position.

	2009/10 €000	2008/09 €000
Opening balance: Net cash and cash equivalents	986 060	1 052 365
Net foreign exchange difference	22 234	25 145
Closing balance: Net cash & cash equivalent	705 029	986 060
CHANGE IN NET CASH AND CASH EQUIVALENTS	- 303 265	91 450
Operating result	44 936	32 889
Depreciation added back	17 197	7 235
Extraordinary items and taxes	- 636	- 2 522
Change in provisions	108 369	124 412
Change in other liabilities and provisions	- 6 721	- 11 952
Subtotal	163 145	150 062
Change in receivables	- 19 553	89 659
Change in prepaid expenses and advances to suppliers	3 717	7 071
Change in projects in progress and inventories	- 4 509	- 3 056
Change in payables	- 54 528	- 317 970
Change in accrued expenses and deferred income	64 561	- 29 227
Change in advances from third parties	- 196 875	176 488
Change in net working capital	- 207 187	- 77 035
CASH FLOW FROM OPERATING ACTIVITIES	- 44 042	73 027
Financial items	63 316	27 534
Change in loans	- 16 531	- 4 587
Change in long term securities	- 24 186	45 072
Capital expenditure in computer hard and software	- 12 372	- 5 570
Capital expenditure in furniture, equipment and vehicles	- 3 715	- 622
Capital expenditure in land and buildings	- 27 868	- 16 129
CASH FLOW FROM INVESTING ACTIVITIES	- 21 356	45 698
Solidarity payments	- 237 867	- 210 175
CASH FLOW FROM FINANCING ACTIVITIES	- 237 867	- 210 175
CHANGE IN NET CASH AND CASH EQUIVALENTS	- 303 265	- 91 450



Ernst & Young Ltd
Place Chauderon 18
P.O. Box
CH-1002 Lausanne
Phone +41 58 286 51 11
Fax +41 58 286 51 01
www.ey.com/ch

To the Congress of

Union des Associations Européennes de Football (UEFA), Nyon

Lausanne, 10 December 2010

Report of the statutory auditor on the consolidated financial statements

As statutory auditor, we have audited the accompanying consolidated financial statements of Union des Associations Européennes de Football (UEFA), which comprise the balance sheet, income statement, cash flow statement and notes pages 4 to 31, for the year ended 30 June 2010.

Executive Committee's responsibility

The Executive Committee is responsible for the preparation of the consolidated financial statements in accordance with the requirements of Swiss law and the consolidation and valuation principles as set out in the notes. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. The Executive Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements for the year ended 30 June 2010 comply with Swiss law (art. 957 and segg. Code of Obligations (CO)) and the consolidation and valuation principles as set out in the notes.

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (art. 69b Civil Code (CC) and art. 728 CO) and that there are no circumstances incompatible with our independence.

In accordance with art. 69b CC in relation to art. 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of consolidated financial statements according to the instructions of the Executive Committee.

We recommend that the consolidated financial statements submitted to you be approved.

Ernst & Young Ltd

A handwritten signature in blue ink, appearing to read "Clément".

Serge Clément
Licensed audit expert
(Auditor in charge)

A handwritten signature in blue ink, appearing to read "Ackermann".

Michael Ackermann
Licensed audit expert



UEFA income statement

	2009/10 CHF'000	2008/09 CHF'000
Broadcast revenue	1 628 475	1 066 114
Commercial rights revenue	435 892	318 720
Ticket revenue	4 439	8 827
Other income	14 006	22 290
Total revenue	2 082 812	1 415 951
Distribution to participating teams	- 1 417 350	- 992 233
Direct event expenses	- 132 634	- 103 467
Rights delivery	- 58 364	- 31 960
Hospitality expenses	- 6 488	- 4 566
TV production	- 18 492	- 13 707
Web production and computer solutions	0	- 34
Referees and match officers	- 41 148	- 33 194
Period adjustment	- 96 655	5 803
Intercompany transactions	- 89 930	- 65 115
Total event expenses	- 1 861 061	- 1 238 473
GROSS RESULT	221 751	177 478
Salaries and social expenses	- 52 729	- 46 209
Other personnel expenses	- 1 727	- 915
Total personnel expenses	- 54 456	- 47 124
Travel, hotels and daily allowances	- 19 663	- 19 107
Consultancy and temporary staff	- 17 851	- 12 208
Public relations and marketing	- 18 781	- 14 862
Office running expenses	- 6 245	- 5 832
Rental, building maintenance and security	- 10 545	- 4 127
Depreciation	- 1 575	- 1 575
Total other expenses	- 74 660	- 57 711
OPERATING RESULT	92 635	72 643
Financial items	32 752	40 195
Extraordinary items and taxes	- 600	- 3 858
Change in provisions	162 839	189 535
Total non-operating items	194 991	225 872
Solidarity	- 185 828	- 131 849
HatTrick programme	- 147 323	- 182 103
Contributions and donations	- 2 797	- 6 730
Development and aid projects	- 12 257	- 970
Total solidarity payments	- 348 205	- 321 652
NET RESULT	- 60 579	- 23 137

UEFA balance sheet

	30/06/2010	30/06/2009
	CHF'000	CHF'000
Assets		
Cash and postal accounts	480	754
Bank: Current accounts	13 193	14 851
Bank: Call accounts	135 799	95 292
Bank: Money market	773 150	1 381 408
Marketable securities	7 001	9 427
Cash & cash equivalents	929 623	1 501 732
Receivables: Associations	1 619	2 689
Receivables: Football partners	45 200	6 093
Receivables: Others	12 369	11 779
Prepaid expenses and accrued income	9 433	17 704
Advances to suppliers	522	795
Projects in progress and inventories	3 062	2 688
Other current assets	72 205	41 748
Total current assets	1 001 828	1 543 480
Loans	34 670	13 978
Long-term securities	622 496	658 315
Participations: Others	0	50
Participations: Group	4 250	4 250
Financial assets	661 416	676 593
Computer hard- & software	0	0
Office equipment and vehicles	0	0
Land & buildings	129 258	88 933
Other fixed assets	129 258	88 933
Total fixed assets	790 674	765 526
TOTAL ASSETS	1 792 502	2 309 006
Liabilities and UEFA equity		
Payables: Suppliers	11 366	18 148
Payables: Associations	742 063	930 467
Payables: Others	5 882	4 395
Payables: Group	2 811	4 836
Accrued expenses	13 732	19 369
Deferred income	95 385	5 663
Advances from third parties	167 060	499 616
Current Liabilities	1 038 299	1 482 494
Other liabilities	2 480	7 255
Provisions	27 062	34 017
Other liabilities & provisions	29 542	41 272
Total liabilities	1 067 841	1 523 766
Equity	259 021	259 021
Retained earnings	526 219	549 356
Net result	- 60 579	- 23 137
Total UEFA Equity	724 661	785 240
TOTAL LIABILITIES AND UEFA EQUITY	1 792 502	2 309 006



Notes to the UEFA financial statement

Please note that the income disclosure statement as well as the balance sheet and the groupings of several headings thereof were modified as at 30 June 2010. Comparative information of the previous period was consequently adjusted.

	2009/10 CHF'000	2008/09 CHF'000
Assets pledged for own commitments		
The amount disclosed from UEFA's cash balances served UEFA's bank to cover guarantees issued by this bank to third parties.		
TOTAL	561	541
Joint liability		
UEFA is a member of the UEFA VAT group in Switzerland and is thereby jointly and severally liable to the federal tax authorities for this group's VAT debts.		
Fire insurance values of tangible fixed assets		
Buildings (House of European Football / La Clairière)	120 739	57 954
Furniture, fixtures and IT equipment	15 550	15 550
Historical cost of other fixed assets		
Buildings (House of European Football / La Clairière)	125 952	84 052
Land	20 630	20 630
Significant participation		
UEFA Events SA, Nyon (formely UEFA Media Technologies SA)	100%	100%
Euro 2008 SA, Nyon	100%	100%
TEAM Holding AG, Lucerne	0%	20%
Leasing		
Total amount of leasing commitments not included in the balance sheet	380	574
Additional information		
Details of the financial items position		
Interest income, result on alternative investments and disposal of participation	68 907	74 164
Realised currency exchange differences	16 750	- 1 920
Non-realised currency exchange differences	- 65 053	- 32 128
Dividends (Euro 2008 SA, Nyon / TEAM Holding AG, Lucerne)	12 148	79
TOTAL	32 752	40 195
Depreciation of fixed assets		
Amount representing the depreciation and included under:		
Office running expenses	0	124
Rental, building maintenance and security	4 661	210
TOTAL	4 661	334



Ernst & Young Ltd
 Place Chauderon 18
 P.O. Box
 CH-1002 Lausanne
 Phone +41 58 286 51 11
 Fax +41 58 286 51 01
www.ey.com/ch

To the Congress of

Union des Associations Européennes de Football (UEFA), Nyon

Lausanne, 10 December 2010

Report of the statutory auditor on the financial statements

As statutory auditor, we have audited the accompanying financial statements of Union des Associations Européennes de Football (UEFA), which comprise the balance sheet, income statement and notes pages 34 to 36 for the year ended 30 June 2010.

Executive Committee's responsibility

The Executive Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the company's articles of incorporation. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Executive Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended 30 June 2010 comply with Swiss law and the company's articles of incorporation.

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (art. 728 CO) and that there are no circumstances incompatible with our independence.

In accordance with art. 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Executive Committee.

We recommend that the financial statements submitted to you be approved.

Ernst & Young Ltd


 Serge Clément
 Licensed audit expert
 (Auditor in charge)


 Michael Ackermann
 Licensed audit expert



For your own notes

UEFA
Route de Genève 46
CH-1260 Nyon 2
Switzerland
Telephone +41 848 00 27 27
Téléfax +41 848 01 27 27
UEFA.com

Union des associations
européennes de football

